SAA Planning Summit
September 13, 2016
Disclaimer

This presentation and any related statements contain certain “forward-looking statements” about MPG’s financial results and estimates and business prospects within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements may be identified by words such as “expects,” “intends,” “anticipates,” “plans,” “projects,” “believes,” “seeks,” “targets,” “forecasts,” “estimates,” “will” or other words of similar meaning and include, but are not limited to, statements regarding the outlook for the Company’s future business, prospects and financial performance; the industry outlook, our backlog and our 2016 financial guidance. Forward-looking statements are based on management’s current expectations and assumptions, which are subject to inherent uncertainties, risks and changes in circumstances that are difficult to predict. Actual outcomes and results may differ materially due to global political, economic, business, competitive, market, regulatory, and other factors and risks, among them being: volatility in the global economy impacting demand for new vehicles and our products; a decline in vehicle production levels, particularly with respect to platforms for which we are a significant supplier, or the financial distress of any of our major customers; cyclical and seasonality in the light vehicle, industrial and commercial vehicle markets; our significant competition; our dependence on large-volume customers for current and future sales; a reduction in outsourcing by our customers, the loss or discontinuation of material production or programs, or a failure to secure sufficient alternative programs; our failure to offset continuing pressure from our customers to reduce our prices; our inability to realize all of the sales expected from awarded business or fully recover pre-production costs; our failure to increase production capacity or over-expanding our production in times of overcapacity; our reliance on key machinery and tooling to manufacture components for powertrain and safety-critical systems that cannot be easily replicated; program launch difficulties; a disruption in our supply or delivery chain which causes one or more of our customers to halt production; the damage to or termination of our relationships with key third-party suppliers; work stoppages or production limitations at one or more of our customer’s facilities; a catastrophic loss of one of our key manufacturing facilities; failure to protect our know-how and intellectual property; the disruption or harm to our business as a result of any acquisitions or joint ventures we make; a significant increase in the prices of raw materials and commodities we use; our failure to maintain our cost structure; the incurrence of significant costs at our facility in Sandusky, Ohio; the incurrence of significant costs, liabilities, and obligations as a result of environmental requirements and other regulatory risks; extensive and growing governmental regulations; the incurrence of material costs related to legal proceedings; our inability to recruit and retain key personnel; any failure to maintain satisfactory labor relations; pension and other postretirement benefit obligations; risks related to our global operations; competitive threats posed by global operations and entering new markets; foreign exchange rate fluctuations; our substantial indebtedness; our inability, or the inability of our customers or our suppliers, to obtain and maintain sufficient debt financing, including working capital lines; our exposure to a number of different tax uncertainties; the mix of profits and losses in various jurisdictions adversely affecting our tax rate.

For the reasons described above, we caution you against relying on any forward-looking statements, which should also be read in conjunction with the other cautionary statements that are included elsewhere in this press release and in our public filings, including under the heading “Risk Factors” in our filings that we make from time to time with the Securities and Exchange Commission. You should not consider any list of such factors to be an exhaustive statement of all the risks, uncertainties, or potentially inaccurate assumptions that could cause our current expectations or beliefs to change. Further, any forward-looking statement speaks only as of the date on which it is made, and we undertake no obligation to update or revise any forward-looking statement to reflect events or circumstances after the date on which the statement is made or to reflect the occurrence of unanticipated events, except as otherwise may be required by law.
MPG BUSINESS OVERVIEW
MPG Overview

Formation
HHI, Metaldyne and Grede were merged to form MPG in August 2014

Products and Markets
Powertrain and suspension applications for the light vehicle, commercial and industrial markets

Processes
Advanced metal forming machining and assembly

Footprint
Over 60 locations in 13 countries; 12,000 Employees

Key Customers
ZF/TRW, Ford, GM, Fiat Chrysler Auto, Linamar, Dana, Magna

Net Sales
2015 Actual: $3,047 billion

MPG 2015 End Market Contribution
Light Vehicle 83%
Commercial 10%
Industrial 7%

MPG 2015 Geographic Footprint
[CATEGORY NAME] 84%
Rest of World 4%
[CATEGORY NAME] 52%
Building on Three Strong Platforms – Each with a Unique Contribution to the New Enterprise

**Profile**

**metaldyne**

- Revenues: ~$1.2B

**Contribution to enterprise**

- Advanced engineering and manufacturing
- Global footprint

---

**Profile**

**HHI**

- Revenues: ~$1.0B

**Contribution to enterprise**

- Leading NA automotive forging
- Value add machining

---

**Profile**

**GREDE**

- Revenues: ~$0.9B

**Contribution to enterprise**

- Leading ductile iron capacity
- Diversified customer base

Notes: (1) Financials are actual 2015
The MPG Value Proposition

Leader in Advanced Metal Processes
• Broad range of metal forming processes
• Expertise in complex, highly engineered components

Unique Capabilities
• Global footprint
  – Over 60 locations
  – 13 countries
  – ~12,000 employees
• Leading NA capacity in supply constrained industry

Powerful Customer Value Proposition
• Light weighting and performance solutions
• Unique components for critical powertrain applications
• Seamless vertical integration capabilities
• Over 60 locations in 13 countries
• Supports OEM global powertrain applications
• Leading NA capacity in supply constrained industry
• Expansion in both Mexico and China to support customer growth
Focused On Faster Growing Powertrain Applications

Breakdown of MPG Product Portfolio

- Powertrain: 76%
  - Driveline: 24%
  - Transmission: 24%
  - Engine: 28%
  - Safety Critical: 12%
- Other: 12%

U.S. CAFE Standards
- 2016: 34
- 2025: 55

>60% increase in CAFE standards by 2025

Based on 2015 Net Sales excluding Wheel Bearings
SUPPLIER CHALLENGES IN NEW AUTOMOTIVE ENVIRONMENT
Leadership Products

- Powder Metal Connecting Rods
- Balance Shaft Systems
- Crankshaft Dampers
- Transmission, Gears and Shafts
- Axle Carriers
- Differential Assemblies
- Aluminum Valve Bodies
Key Factors Driving Faster Content Growth in Powertrains

**Drivers**

- Smaller, more powerful engines with additional content
- Electrification
- Conversion to higher speed transmissions (8/9/10 speed and CVT)
- Light-weighting technology
- Long life product cycles generally >10 years
- Platforms serve multiple nameplates

**U.S. CAFE Standards**

<table>
<thead>
<tr>
<th>Year</th>
<th>Standard</th>
</tr>
</thead>
<tbody>
<tr>
<td>2016</td>
<td>34</td>
</tr>
<tr>
<td>2025</td>
<td>55</td>
</tr>
</tbody>
</table>

>60% increase in CAFE standards by 2025
### Regional Projections

- MPG continues to selectively invest globally to support growth for leadership products
- Regional capacity for core processes (forging, casting, P/M) is well positioned

<table>
<thead>
<tr>
<th>Country/Region</th>
<th>Growth</th>
</tr>
</thead>
<tbody>
<tr>
<td>United States</td>
<td></td>
</tr>
<tr>
<td>Mexico</td>
<td>↑</td>
</tr>
<tr>
<td>China</td>
<td>↑</td>
</tr>
<tr>
<td>SE Asia</td>
<td>↑</td>
</tr>
<tr>
<td>EU</td>
<td></td>
</tr>
<tr>
<td>MEA</td>
<td></td>
</tr>
<tr>
<td>South America</td>
<td>↓</td>
</tr>
<tr>
<td>Japan/Korea</td>
<td>↓</td>
</tr>
</tbody>
</table>

**Source:** IHS

**MPG Investment For Future Growth**

- Ramos Arizpe, Mexico
- Suzhou, China
1. MPG laser focus on differentiated Leadership Products

2. Global footprint allows MPG to weight investment towards growth markets (ie. China/Mexico), exclusively to be near the customer (or “near the customer” strategy)

3. Strong customer relationship and intelligence

4. Utilization of advanced forecasting tools (IHS/Saphran)

5. Strategic focus on M&A and consolidation opportunities
“Solve Problems with Aggression”

- Don Brown, Michigan Football
Thank you for your time.....